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**STEPHEN A. OLAUSEN**  
**EXECUTIVE DIRECTOR/SENIOR ARCHITECTURAL HISTORIAN**

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**EDUCATION**

MA, University of South Carolina, Applied History and Historic Preservation, 1988

BA, Roanoke College, History, 1984

**EXPERIENCE**

Years with PAL: 17  
Years Experience: 27

**CERTIFICATION**

Basic First Aid/BBP - American Heart Association

Adult CPR/AED - American Heart Association

OSHA 29 CFR 1910.120(e) 40-Hour Hazardous Waste/Emergency Response

OSHA 29 CFR 1910.120(e) 8-Hour Hazardous Waste/Emergency Response Supervisor

**PROFESSIONAL DEVELOPMENT**

Section 106: Working with the Revised Regulations

Workshop on the New 36 CFR Part 800: Highlights of Changes

Federal Energy Regulatory Commission Section 106 Compliance Seminar

As a PAL Senior Architectural Historian and Project Manager, Mr. Olausen conducts cultural resource management projects that require consideration of historic architectural and landscape properties. He also serves as PAL's Executive Director and oversees the administrative operations of the firm, including the information systems, production, and human resources departments.

Mr. Olausen has extensive experience in the coordination of projects requiring review under Section 106 of the National Historic Preservation Act, the National Environmental Policy Act, and Section 4(f) of the Department of Transportation Act. His project responsibilities include the preparation of technical proposals; project administration and communication; and supervision of PAL's architectural history staff in conducting project research, fieldwork, and report production. He is fully qualified under the Secretary of Interior's Professional Qualification Standards (36 CFR Part 61 Appendix A).

Mr. Olausen's experience includes the completion of more than 150 historic property survey and evaluation projects, more than 150 successful National Register of Historic Places nominations, and a large number of HABS/HAER and state-level documentation projects. He manages and serves as lead author for PAL's National Register work for the National Park Service, which has included the preparation of evaluations and nominations for a number of nationally significant resources within the National Park System, including Acadia National Park, Minuteman National Historical Park, Saratoga National Historical Park, Martin Van Buren National Historic Site, Cape Cod National Seashore, Fire Island National Seashore, Gateway National Recreation Area, and Upper Delaware Scenic and Recreational River. Other National Register documentation projects have included a Multiple Property Submission for Historic Family Housing at the U.S. Military Academy at West Point and a National Historic Landmark nomination for Mulberry Plantation, Camden, South Carolina.

Olausen has managed and served as senior architectural historian for hundreds of compliance projects. This work has included coordinating consultation, directing survey and evaluation to identify historic architectural properties, assessing direct and indirect effects, developing memoranda of agreement, recording properties to state-level and HABS/HAER standards, and preparing interpretive educational materials and displays for the purpose of disseminating information about historic properties. He has served as project manager and senior architectural historian for numerous large-scale compliance projects in the Northeast, including the completion of the cultural resource mitigation phase of Amtrak's Northeast Corridor - New Haven to Boston Electrification; New Bedford/Fall River Rail Restoration in Massachusetts; T.F. Green Airport Improvement Project in Warwick, Rhode Island; I-95 Ramp Improvements in Providence, Rhode Island.

Since 1998, Mr. Olausen has served as the lead cultural resource management consultant for TransCanada Northeast Hydro, Inc. and the predecessor owners the Deerfield and Connecticut River Hydroelectric Systems. This work has involved the completion of more than 60 projects that have assisted TransCanada in meeting its goals to protect historic properties under the terms of its licensing agreements with the Federal Energy Regulatory Commission (FERC) and Section 106 of the National Historic Preservation Act. In the late 1990s Olausen conducted a survey and the preparation of historical documentation for aboveground historic properties within the FERC licensed boundaries of all TransCanada developments along the Deerfield and Connecticut Rivers. The project, which

also included the preparation of an extensive historical context for historic hydroelectric development along the rivers, has served as the basis for evaluating and mitigating subsequent impacts to historic properties within those areas. Olausen has also managed the cultural resource management aspects of relicensing efforts at the Fifteen Mile Falls Project and is currently overseeing the work associated with relicensing the Vernon, Bellows Falls, and Wilder Projects. The work required for the relicensing efforts has included participation in consulting party meetings, historic property identification and evaluation surveys, and the preparation of Programmatic Agreements and Historic Property Management Plans. Olausen has also managed the implementation of those agreements and plans. This work has included the preparation of cultural resource monitoring reports, project review and effect assessments, and the production of educational and historic documentation materials. Other projects that required significant cultural resource management activities have included the Vernon Station Repowering Project and the Bellows Falls GSU Transformer Switchyard Project. The Vernon Repowering Project involved extensive consultation under Section 106 that resulted in a memorandum of agreement specifying a slate of activities to minimize or mitigate project effects. These activities, including an archaeological survey of lands within and adjacent to the FERC boundaries, the development of a Historic Property Management Plan, and the preparation of a public education video about the history of Vernon Station, were carried out under Olausen's direction.

Olausen has also managed the above-ground historic property elements of PAL projects conducted for a number of major energy suppliers in the Northeast, including National Grid, Vermont Electric Power Company (VELCO), Spectra Energy, Tennessee Gas Pipeline Company, and Duke Energy. This work has included the preparation of due diligence reviews, historic property identification and National Register evaluation, and project effects assessments for the extensive linear corridors that typically characterize these types of projects. Olausen often provides expert testimony to support filings to state public service boards and commissions that oversee electrical developments.

Over the last 10 years, Olausen has managed numerous wind energy projects in Massachusetts and Maine. The work has included historic property identification and evaluation surveys, effects assessments, consultation under Section 106, and the preparation of mitigation documentation. The projects have ranged from large utility scale developments like Cape Wind in Nantucket Sound to single turbine projects. Projects conducted in Maine have included Stetson Ridge, Stetson II, Oakfield, Highland, Rollins, Bowers Mountain, Bull Hill, and Record Hill. Through this work, Olausen has acquired a solid understanding of the Maine site laws governing major wind developments and the particular requirements of the Maine Historic Preservation Commission for the review of such projects.